

FOUNDATION FOR THE CAROLINAS
CONSOLIDATED FINANCIAL STATEMENTS

As of and for the Years Ended December 31, 2025 and 2024

And Report of Independent Auditor

FOUNDATION FOR THE CAROLINAS
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Report of Independent Auditor

To the Board of Directors
Foundation For The Carolinas
Charlotte, North Carolina

Opinion

We have audited the accompanying consolidated financial statements of Foundation For The Carolinas (the “Foundation”), which comprise the consolidated statements of financial position as of December 31, 2025 and 2024, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Foundation as of December 31, 2025 and 2024, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the *Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation’s ability to continue as a going concern within one year after the date the consolidated financial statements are available to be issued.

Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Cherry Bekaert LLP

Charlotte, North Carolina
September 23, 2026

FOUNDATION FOR THE CAROLINAS
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

DECEMBER 31, 2025 AND 2024

	2025	2024
ASSETS		
Cash and cash equivalents	\$ 102,639,262	\$ 94,771,350
Short-term investments	279,152,954	256,928,619
Accounts receivable	10,153,600	3,274,007
Contributions receivable	8,722,816	18,486,149
Prepaid expenses and inventory	479,718	145,498
Notes receivable, net	22,009,596	25,135,796
Contributed securities held for sale	1,307,145	5,892,478
Long-term investments	4,617,467,579	4,264,713,486
Other investments	73,678,032	73,754,997
Cash surrender value of life insurance	9,861,103	9,887,826
Beneficial interest in trust	13,585,185	12,901,442
Property and equipment, net	90,075,800	85,730,835
Operating lease right-of-use assets	2,527,278	-
Total Assets	\$ 5,231,660,068	\$ 4,851,622,483
LIABILITIES AND NET ASSETS		
Liabilities:		
Fund obligations	\$ 6,490,340	\$ 7,450,660
Deferred revenue	2,510,789	1,993,451
Grants payable	119,642,158	82,222,859
Operating lease liabilities	2,662,876	-
Loans payable	4,359,135	4,513,124
Amounts held on behalf of others	725,097,228	711,227,335
Annuity obligations	5,196,446	5,699,957
Total Liabilities	865,958,972	813,107,386
Net Assets:		
Without Donor Restrictions:		
Designated for donor-advised grants	2,870,924,408	2,681,349,095
Designated for operations	8,399,977	13,226,805
Designated for discretionary grants	2,503,150	966,799
Designated for endowment	46,762,944	42,010,226
Invested in property and equipment	88,243,942	81,217,711
Total Without Donor Restrictions	3,016,834,421	2,818,770,636
With Donor Restrictions:		
Restricted for Specified Purpose:		
Scholarships	27,304,637	21,112,932
Disaster and hardship	75,097,109	61,127,513
Designated organizations	246,407,759	249,140,370
Restricted to the passage of time	9,278,297	14,904,663
Restricted in perpetuity - endowment	769,195,218	742,018,702
Restricted subject to the Foundation's spending policy	223,029,797	133,463,170
Underwater endowments	(1,446,142)	(2,022,889)
Total With Donor Restrictions	1,348,866,675	1,219,744,461
Total Net Assets	4,365,701,096	4,038,515,097
Total Liabilities and Net Assets	\$ 5,231,660,068	\$ 4,851,622,483

The accompanying notes to the consolidated financial statements are an integral part of these statements.

FOUNDATION FOR THE CAROLINAS
CONSOLIDATED STATEMENT OF ACTIVITIES

YEAR ENDED DECEMBER 31, 2025

	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, Gains, and Other Support:			
Contributions	\$ 559,402,719	\$ 97,530,673	\$ 656,933,392
Less contributions received on behalf of others	(47,749,084)	-	(47,749,084)
Net Contributions	511,653,635	97,530,673	609,184,308
Net investment income	13,424,272	847,625	14,271,897
Net investment gains	456,579,582	168,329,420	624,909,002
Administrative fees received	6,935,283	87,150	7,022,433
Theatre and event income	2,834,238	-	2,834,238
Change in beneficial interest in trust	-	683,743	683,743
Net assets released from restrictions	138,356,397	(138,356,397)	-
Total Revenues, Gains, and Other Support	1,129,783,407	129,122,214	1,258,905,621
Expenses:			
Program Services:			
Grant disbursements	1,010,064,837	-	1,010,064,837
Less grants disbursed on behalf of others	(133,958,729)	-	(133,958,729)
Net Grant Disbursements	876,106,108	-	876,106,108
Other program expenses	24,853,680	-	24,853,680
Total Program Services	900,959,788	-	900,959,788
Supporting Services:			
Management and general	28,585,346	-	28,585,346
Fundraising and development	2,174,488	-	2,174,488
Total Supporting Services	30,759,834	-	30,759,834
Total Expenses	931,719,622	-	931,719,622
Change in net assets	198,063,785	129,122,214	327,185,999
Net assets, beginning of year	2,818,770,636	1,219,744,461	4,038,515,097
Net assets, end of year	\$ 3,016,834,421	\$ 1,348,866,675	\$ 4,365,701,096

The accompanying notes to the consolidated financial statements are an integral part of these statements.

FOUNDATION FOR THE CAROLINAS
CONSOLIDATED STATEMENT OF ACTIVITIES

YEAR ENDED DECEMBER 31, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, Gains, and Other Support:			
Contributions	\$ 442,813,712	\$ 317,773,110	\$ 760,586,822
Less contributions received on behalf of others	(29,931,492)	-	(29,931,492)
Net Contributions	412,882,220	317,773,110	730,655,330
Net investment income	14,574,947	840,980	15,415,927
Net investment gains	498,006,887	108,873,960	606,880,847
Administrative fees received	3,897,208	82,618	3,979,826
Change in beneficial interest in trust	-	1,765,217	1,765,217
Net assets released from restrictions	178,762,992	(178,762,992)	-
Total Revenues, Gains, and Other Support	1,108,124,254	250,572,893	1,358,697,147
Expenses:			
Program Services:			
Grant disbursements	911,499,865	-	911,499,865
Less grants disbursed on behalf of others	(41,910,129)	-	(41,910,129)
Net Grant Disbursements	869,589,736	-	869,589,736
Other program expenses	23,318,554	-	23,318,554
Total Program Services	892,908,290	-	892,908,290
Supporting Services:			
Management and general	26,818,007	-	26,818,007
Fundraising and development	2,040,179	-	2,040,179
Total Supporting Services	28,858,186	-	28,858,186
Total Expenses	921,766,476	-	921,766,476
Change in net assets	186,357,778	250,572,893	436,930,671
Net assets, beginning of year	2,632,412,858	969,171,568	3,601,584,426
Net assets, end of year	\$ 2,818,770,636	\$ 1,219,744,461	\$ 4,038,515,097

The accompanying notes to the consolidated financial statements are an integral part of these statements.

FOUNDATION FOR THE CAROLINAS
CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2025

			Total Program Services	Supporting Services		Total Supporting Services	Total
	Program Services			Management and General	Fundraising and Development		
	Grants	Other					
Grants Disbursed:							
Education and Youth Development	\$336,250,481	\$ -	\$336,250,481	\$ -	\$ -	\$ -	\$336,250,481
Animal Welfare	6,665,442	-	6,665,442	-	-	-	6,665,442
Environment and Wildlife	168,197,459	-	168,197,459	-	-	-	168,197,459
Evolving Needs and Opportunities	127,068,706	-	127,068,706	-	-	-	127,068,706
Arts and Culture	50,561,356	-	50,561,356	-	-	-	50,561,356
Health and Human Services	93,059,222	-	93,059,222	-	-	-	93,059,222
Religion	31,223,801	-	31,223,801	-	-	-	31,223,801
Other	63,079,641	-	63,079,641	-	-	-	63,079,641
Administrative fees	-	271,567	271,567	312,341	23,760	336,101	607,668
Salaries and wages	-	11,084,024	11,084,024	12,748,239	969,759	13,717,998	24,802,022
Employee benefits	-	2,580,713	2,580,713	2,968,196	225,791	3,193,987	5,774,700
Payroll taxes	-	735,149	735,149	845,528	64,319	909,847	1,644,996
Fees for services	-	1,985,856	1,985,856	2,284,023	173,746	2,457,769	4,443,625
Advertising and promotion	-	759,772	759,772	873,848	66,474	940,322	1,700,094
Office expenses	-	377,374	377,374	434,035	33,017	467,052	844,426
Information technology	-	997,997	997,997	1,147,842	87,316	1,235,158	2,233,155
Occupancy	-	1,051,124	1,051,124	1,208,946	91,965	1,300,911	2,352,035
Travel	-	51,646	51,646	59,400	4,518	63,918	115,564
Conferences, conventions, and meetings	-	91,737	91,737	105,511	8,026	113,537	205,274
Depreciation	-	2,095,705	2,095,705	2,410,366	183,357	2,593,723	4,689,428
Insurance	-	253,848	253,848	291,962	22,209	314,171	568,019
Theatre restoration	-	312,257	312,257	359,142	27,320	386,462	698,719
Education/literacy	-	29,569	29,569	34,008	2,587	36,595	66,164
Community engagement	-	887,899	887,899	1,021,213	77,684	1,098,897	1,986,796
Other expenses	-	1,287,443	1,287,443	1,480,746	112,640	1,593,386	2,880,829
Total Functional Expenses	\$876,106,108	\$ 24,853,680	\$900,959,788	\$ 28,585,346	\$ 2,174,488	\$ 30,759,834	\$931,719,622

The accompanying notes to the consolidated financial statements are an integral part of these statements.

FOUNDATION FOR THE CAROLINAS
CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2024

			Total Program Services	Supporting Services		Total Supporting Services	Total
	Program Services			Management and General	Fundraising and Development		
	Grants	Other					
Grants Disbursed:							
Education and Youth Development	\$430,910,819	\$ -	\$430,910,819	\$ -	\$ -	\$ -	\$430,910,819
Animal Welfare	10,472,343	-	10,472,343	-	-	-	10,472,343
Environment and Wildlife	128,524,894	-	128,524,894	-	-	-	128,524,894
Evolving Needs and Opportunities	28,504,636	-	28,504,636	-	-	-	28,504,636
Arts and Culture	36,366,142	-	36,366,142	-	-	-	36,366,142
Health and Human Services	153,255,624	-	153,255,624	-	-	-	153,255,624
Religion	17,616,346	-	17,616,346	-	-	-	17,616,346
Other	63,938,932	-	63,938,932	-	-	-	63,938,932
Administrative fees	-	224,154	224,154	257,810	19,612	277,422	501,576
Salaries and wages	-	10,183,534	10,183,534	11,712,546	890,974	12,603,520	22,787,054
Employee benefits	-	2,154,738	2,154,738	2,478,262	188,521	2,666,783	4,821,521
Payroll taxes	-	687,678	687,678	790,929	60,166	851,095	1,538,773
Fees for services	-	3,255,830	3,255,830	3,744,679	284,858	4,029,537	7,285,367
Advertising and promotion	-	607,540	607,540	698,759	53,155	751,914	1,359,454
Office expenses	-	537,813	537,813	618,563	47,054	665,617	1,203,430
Information technology	-	1,275,282	1,275,282	1,466,760	111,576	1,578,336	2,853,618
Occupancy	-	724,358	724,358	833,118	63,375	896,493	1,620,851
Travel	-	48,230	48,230	55,472	4,220	59,692	107,922
Conferences, conventions, and meetings	-	87,925	87,925	101,127	7,693	108,820	196,745
Depreciation	-	993,779	993,779	1,142,990	86,947	1,229,937	2,223,716
Insurance	-	201,423	201,423	231,667	17,623	249,290	450,713
Theatre restoration	-	723,815	723,815	830,768	63,328	894,096	1,617,911
Education/literacy	-	71,913	71,913	82,711	6,292	89,003	160,916
Community engagement	-	642,974	642,974	739,513	56,255	795,768	1,438,742
Other expenses	-	897,568	897,568	1,032,333	78,530	1,110,863	2,008,431
Total Functional Expenses	\$869,589,736	\$ 23,318,554	\$892,908,290	\$ 26,818,007	\$ 2,040,179	\$ 28,858,186	\$921,766,476

The accompanying notes to the consolidated financial statements are an integral part of these statements.

FOUNDATION FOR THE CAROLINAS
CONSOLIDATED STATEMENTS OF CASH FLOWS

YEARS ENDED DECEMBER 31, 2025 AND 2024

	2025	2024
Cash flows from operating activities		
Change in net assets	\$ 327,185,999	\$ 436,930,671
Adjustments to reconcile change in net assets to cash flows from operating activities:		
Depreciation	4,689,428	2,223,716
Realized and unrealized gains on investments	(624,909,002)	(606,880,847)
Contributions and income restricted for investments in endowments	(25,711,547)	(218,113,285)
Noncash contributions - investments	(442,734,433)	(335,424,398)
Noncash contributions - property and equipment	(151,175)	-
Noncash lease expense	135,598	-
Change in fair value of contributions receivable	126,350	(572,832)
Provision for loan losses	1,487,203	712,089
Increase in cash surrender value of life insurance	26,723	(48,559)
Changes in operating assets and liabilities:		
Accounts receivable	(6,879,593)	1,470,150
Contributions receivable	9,636,983	12,248,182
Prepaid expenses and inventory	(334,220)	(110,670)
Beneficial interest in trust	(683,743)	(1,765,217)
Contributed securities held for sale	4,585,333	153,016,011
Fund obligations	(960,320)	3,025,270
Deferred revenue	517,338	251,197
Grants payable	37,419,299	(9,111,693)
Amounts held on behalf of others	13,869,893	54,281,602
Annuity obligations	(503,511)	(504,551)
Net cash flows from operating activities	<u>(703,187,397)</u>	<u>(508,373,164)</u>
Cash flows from investing activities		
Purchases of property and equipment	(8,883,218)	(9,309,269)
Net sales of investments	692,741,972	356,573,101
Issuance of notes receivable	(250,000)	(2,270,000)
Collections of notes receivable	1,888,997	499,451
Net cash flows from investing activities	<u>685,497,751</u>	<u>345,493,283</u>

The accompanying notes to the consolidated financial statements are an integral part of these statements.

FOUNDATION FOR THE CAROLINAS
CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)

YEARS ENDED DECEMBER 31, 2025 AND 2024

	2025	2024
Cash flows from financing activities		
Contributions restricted for investment in endowment	\$ 25,711,547	\$ 218,113,285
Repayments of loans payable	<u>(153,989)</u>	<u>(1,655,580)</u>
Net cash flows from financing activities	<u>25,557,558</u>	<u>216,457,705</u>
Net change in cash and cash equivalents	7,867,912	53,577,824
Cash and cash equivalents, beginning of year	<u>94,771,350</u>	<u>41,193,526</u>
Cash and cash equivalents, end of year	<u><u>\$ 102,639,262</u></u>	<u><u>\$ 94,771,350</u></u>
Supplemental disclosure of cash flow information:		
Cash paid for interest	<u>\$ 244,768</u>	<u>\$ 306,088</u>
Right-of-use assets obtained in exchange for new operating lease liabilities	<u><u>\$ 3,273,827</u></u>	<u><u>\$ -</u></u>

The accompanying notes to the consolidated financial statements are an integral part of these statements.

FOUNDATION FOR THE CAROLINAS

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 1—Nature of the Foundation

Foundation For The Carolinas (the “Foundation”) was established in 1958 as a North Carolina nonprofit corporation. Headquartered in Charlotte, North Carolina, the Foundation drives remarkable impact by growing philanthropy, catalyzing unique civic and social change, fostering sustainability, and leading the philanthropic sector. The Foundation helps people, nonprofits, and companies maximize their charitable impact through giving expertise, endowment management, facilitation of tens of thousands of grants each year that benefit worthy causes, and customized solutions.

The accompanying consolidated financial statements include supporting organizations, which are separate legal entities established under Section 509(a)(3) of the Internal Revenue Code (“IRC”) to operate solely for supporting the activities of the Foundation. They have their own Board of Directors or trustees and use the Foundation to administer and invest their assets. These supporting organizations include the Foundation for the Charlotte Jewish Community, Inc. (effective April 22, 1998); the Crosland Foundation Trust (effective May 1, 2000); the Turner Family Foundation (effective June 20, 2000); Community Investments Foundation (effective May 4, 2012); Community Real Property Holdings (effective May 4, 2012); the Seymour Family Foundation (effective December 21, 2015); FFTC Partners for Empowering Communities (effective March 25, 2022); and the Arts, Science & Cultural Council of Charlotte/Mecklenburg, Inc (effective August 29, 2024). The Foundation effectively controls, either directly or indirectly, all operating aspects of these organizations and the organizations are financially interrelated to the Foundation. Accordingly, their financial activity has been included in the accompanying consolidated financial statements. All significant intercompany transactions have been eliminated in the consolidation.

E4E Relief LLC (“LLC”) is an affiliate of the Foundation (effective April 4, 2014). The Foundation effectively controls, either directly or indirectly, all operating aspects of the LLC as its sole member. The LLC is also financially interrelated to the Foundation. Accordingly, the LLC’s financial activity has been included in the accompanying consolidated financial statements and all significant intercompany transactions and balances have been eliminated in the consolidation.

The United Way Legacy Foundation (effective July 24, 2001, terminated December 30, 2024), The Greater Charlotte Cultural Trust (effective December 31, 2002, terminated May 20, 2025), Charlotte-Mecklenburg Library Foundation (effective September 17, 2012, terminated July 1, 2025), Queens University of Charlotte Endowment (effective November 7, 2014), and CMS Foundation (effective August 11, 2016) also operate in connection with the Foundation as supporting organizations under Section 509(a)(3) of the IRC. These organizations are not controlled, directly or indirectly, by the Foundation. Therefore, financial activity of these organizations is not included in the accompanying consolidated financial statements, except as noted below and as discussed in Note 2 under fiduciary agent.

A small number of funds exist which were originally established at the Foundation and were transferred to United Way Legacy Foundation, The Greater Charlotte Cultural Trust, Charlotte-Mecklenburg Library Foundation, Queens University of Charlotte Endowment, and CMS Foundation for reporting purposes. However, if any of these organizations ceased to operate as a supporting organization of the Foundation, these funds would be transferred back to the Foundation. As such, the financial activity related to these funds is included in the accompanying consolidated financial statements.

FOUNDATION FOR THE CAROLINAS

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 2—Summary of significant accounting policies

Basis of Accounting – The accompanying consolidated financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”). The Financial Accounting Standards Board (“FASB”) has established the Accounting Standards Codification (“ASC”) as the source of authoritative accounting principles to be applied in the preparation of consolidated financial statements in accordance with U.S. GAAP. Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restriction – Net assets available for general use and not subject to donor restrictions. Net assets without donor restrictions also include the investment in property and equipment, net of accumulated depreciation. The Foundation’s policy is to designate donor gifts without restriction at the discretion of the Board of Directors. The Board of Directors has designated net assets without donor restrictions for the following uses:

Designated for Donor Advised Grants – Funds designated for donor-advised grants are available for distribution upon recommendation by the donor.

Designated for Operating Reserves – Cash reserves designated for future needs such as technology, capital purchases, art acquisitions, and other operating needs.

Designated for Discretionary Grants – Amounts remaining from annual spendable income of board-designated endowments are designated for discretionary grants

Designated for Endowment – Gifts without donor restrictions designated by the Board of Directors to provide perpetual support for community grant-making and the Foundation’s operations.

Net Assets With Donor Restrictions – Net assets resulting from contributions and endowment investment earnings subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature that may or will be met, either by actions of the Foundation and/or the passage of time. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. As of December 31, 2025 and 2024, the Foundation’s net assets with donor restrictions are restricted for funding various community educational and philanthropic programs specified by the donors and funding renovations to the Carolina Theatre property as well as the endowment corpus and unspent accumulated endowment investment earnings.

Revenues are reported as increases in net assets without donor restrictions unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulation or by law. Expirations of donor-imposed restrictions on net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets.

The Foundation reports gifts of land, buildings, and equipment as revenues without donor restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as revenue with donor restrictions. The Foundation reports expirations of donor’s restrictions when the donated or acquired long-lived assets are placed in service.

FOUNDATION FOR THE CAROLINAS

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 2—Summary of significant accounting policies (continued)

Contributions are recognized when cash, other assets, or an unconditional promise to give is received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return or right of release, are not recognized until the conditions on which they depend have been substantially met. Contributions of assets other than cash, which are primarily donated investment securities, are recorded at their estimated fair value at the date of donation.

Administrative Fees Received – The Foundation administers various funds contributed by individuals and organizations. These funds are managed through pools of assets and are charged an annual administrative fee, assessed on a monthly basis, based on a percentage of the fair value of the assets of the fund. Administrative fees are recognized in the fiscal year in which they occur.

Donated Services – The Foundation records contributed services if the services received create or enhance long-lived assets or require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. A number of unpaid volunteers, who serve in the capacity of board members and various volunteer assistants, have made significant contributions of their time in the furtherance of the Foundation's programs. The value of this contributed time is not reflected in these consolidated financial statements since it does not meet the above recognition criteria.

Income Taxes – The Foundation and its supporting organizations are exempt from federal income tax under the provisions of Section 501(c)(3) of the IRC. In accordance with IRC regulations, the Foundation is taxed on unrelated business income, which consists of earnings from activities not related to the exempt purpose of the Foundation. The Foundation accounts for tax uncertainties based on a more likely than not recognition threshold whereby tax benefits are only recognized when the Foundation believes they have a greater than 50% likelihood of being sustained upon examination by taxing authorities. The Foundation has evaluated all its tax positions and determined it had no uncertain income tax positions as of December 31, 2025 or 2024.

Cash and Cash Equivalents – The Foundation considers short-term investments with original maturities of three months or less to be cash equivalents, except for those short-term investments managed as part of investment management strategies.

Contributions Receivable – The Foundation records unconditional promises to give as revenue in the period the promise is received. Contributions receivable are measured at fair value in accordance with ASC 825, *Financial Instruments*, as the Foundation has elected the fair value option for all contributions receivable. Fair value is determined using a discounted cash flow model that incorporates assumptions about the timing and amount of expected future cash collections, estimated credit risk, and market-based discount rates. Changes in fair value, including the effects of changes in expected collection patterns, credit risk, and discount rates, are reported in the consolidated statement of activities. Contributions receivable are presented at fair value and are not reduced by separate allowances for credit losses or unamortized discounts, as such factors are incorporated into the fair value measurement.

Notes Receivable – Notes receivable represents funds advanced to other organizations and are stated at unpaid principal balances, less an allowance for credit losses. The amount of the allowance is based on management's evaluation of the collectability of the receivables, including past experience, adverse situations that may affect the borrower's ability to repay, and current economic conditions. Allowance for credit losses was \$2,509,658 and \$1,022,456 as of December 31, 2025 and 2024, respectively.

Contributed Securities Held for Sale – Contributed securities held for sale include equity and marketable securities that are scheduled to be liquidated by the Foundation in less than one year and are carried at fair value.

FOUNDATION FOR THE CAROLINAS

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 2—Summary of significant accounting policies (continued)

Investments – Investments in marketable securities with readily determinable fair values and all investments in debt securities are valued in the accompanying consolidated statements of financial position at their fair value. Fair value is determined by reference to exchange or dealer-quoted market prices. If a quoted market price is not available, fair value is estimated using quoted market prices for similar investment securities. Diversified venture capital holdings and certain other limited partnership interests are carried at fair values based upon financial information provided by external investment partners. Because the venture capital holdings and other limited partnership interests are not readily marketable, the estimated value is subject to uncertainty and, therefore, may differ significantly from the value that would have been used had a ready market for the investments existed. The amount of investment gain associated with these investments represents 2.52% and 1.45% of the total return on investment for the years ended December 31, 2025 and 2024, respectively. Changes in the fair market value of investments carried at fair value are reflected as investment gains or losses in the accompanying consolidated statements of activities.

Property and Equipment, Net – Property and equipment in excess of \$5,000 are recorded at cost for purchased items and estimated fair market value for donated items and are depreciated on a straight-line basis over the estimated life of the respective asset, ranging from 5 to 39 years for buildings and building improvements, and 5 to 10 years for furniture and fixtures. The costs of maintenance and repairs, which do not improve or extend the life of the respective asset, are expensed when incurred. The cost and any accumulated depreciation are removed from the accounts for items sold or retired, and any resulting gain or loss is included in the determination of the change in net assets. Long-lived assets held and used by the Foundation are reviewed for impairment whenever changes in circumstances indicate the carrying value of an asset may not be recoverable.

Amounts Held on Behalf of Others – The Foundation recognizes a liability for funds received and held for the sole benefit of other organizations.

Fiduciary Agent – The Foundation acts as fiduciary agent for all its supporting organizations (see Note 1). The Foundation's responsibilities as fiduciary agent include, but are not limited to, safeguarding assets, recording transactions, managing investments, and ensuring appropriate distributions. As part of its fiduciary responsibility, the Foundation manages the assets of United Way Legacy Foundation ("UWLF"), The Greater Charlotte Cultural Trust ("GCCT"), the Charlotte-Mecklenburg Library Foundation ("CMLF"), the Queens University of Charlotte Endowment ("QUCE"), and the CMS Foundation ("CMSF").

GCCT was organized for the benefit of, to perform the endowment functions of, and to carry out the purposes of the Foundation with respect to the Charlotte-Mecklenburg cultural community. At December 31, 2025 and 2024, the Foundation, as fiduciary agent for GCCT, recorded \$0- and \$232,390,879, respectively, as both assets and as amounts held on behalf of others. As of May 20, 2025, GCCT was dissolved and all assets were transferred to the Foundation.

CMLF was organized for the benefit of, to perform the endowment functions of, and to carry out the purposes of the Foundation with respect to the Charlotte-Mecklenburg Library (the "Library"). At December 31, 2025 and 2024, the Foundation, as fiduciary agent for CMLF has recorded \$0- and \$50,623,151, respectively, as both assets and as amounts held on behalf of others. As of July 1, 2025, CMFL articles of incorporation were restated and all assets were transferred to the Foundation.

QUCE was organized for the benefit of, to perform the endowment functions of, and to carry out the purposes of the Foundation with respect to Queen University of Charlotte ("Queens"). At December 31, 2025 and 2024, the Foundation, as fiduciary agent for QUCE has recorded \$173,651,888 and \$161,532,963, respectively, as both assets and as amounts held on behalf of others.

FOUNDATION FOR THE CAROLINAS

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 2—Summary of significant accounting policies (continued)

CMSF was organized for the benefit of, to perform the endowment functions of and to carry out the purposes of the Foundation with respect to Charlotte-Mecklenburg Schools ("Schools"). At December 31, 2025 and 2024, the Foundation, as fiduciary agent for CMSF, has recorded \$3,946,878 and \$3,082,174, respectively, as both assets and as amounts held on behalf of others.

Annuity Obligations – The Foundation receives gifts of future interest through charitable remainder unitrusts and gift annuities. Charitable remainder unitrusts are arrangements in which a donor establishes and funds a trust with specified distributions to be made to a non-charitable beneficiary, usually the donor, over a specified period of time not to exceed the lives of the beneficiaries. The distributions to the beneficiaries are for a specified percentage of the trust's fair value as determined annually. The annual distribution is limited to the lesser of the stated percentage or the actual income earned. Upon termination of the trust, a donor specified not-for-profit organization, in addition to the Foundation, receives the assets remaining in the trust. Charitable gift annuities are similar to the charitable remainder unitrusts except that no trust exists and the annual distribution to the non-charitable beneficiary is a fixed amount.

The present value of the liability resulting from these gifts, determined based on mortality tables using annual Internal Revenue Service discount rates, is recorded as an annuity obligation. The amount equal to the portion of the current fair value of the gift over the amount payable is recorded as permanently restricted net assets if the Foundation is the beneficiary or annuity obligations if the Foundation is acting as the agent. The Foundation has voluntarily elected the fair value option for valuing all liabilities associated with the irrevocable trust agreements and annuity agreements to improve the clarity and consistency of the valuation of these liabilities.

Functional Allocation of Expenses – The costs of providing the various program and supporting services have been summarized on a functional basis in the consolidated statements of activities. The consolidated statements of functional expenses present the natural classification detail of expenses by function.

The consolidated financial statements report expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. All expenses, excluding grant disbursements are allocated on the basis of estimates of time and effort.

Use of Estimates – The preparation of accompanying consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of any contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could significantly differ from these estimates.

FOUNDATION FOR THE CAROLINAS

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 3—Liquidity and availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the consolidated statement of financial position sheet date, comprise the following:

The assets above include \$2,870,924,408 and \$2,681,349,095 in donor-advised funds as of December 31, 2025 and 2024, respectively. The Foundation generally uses these assets for grantmaking based on donor recommendations.

Endowment funds consist of donor-restricted endowments and board-designated endowments. Income from donor-restricted endowments that is restricted for specific purposes is not available for general expenditure. As described in Note 13, the Foundation's board-designated endowments, totaling \$46,762,944 and \$42,010,226 as of December 31, 2025 and 2024 respectively, are subject to an annual spending rate. For the years ended December 31, 2025 and 2024, this rate was 4.25% and \$2,079,355 and \$1,648,674 of appropriation from the board-designated endowments was available within the next 12 months, respectively. Although the Foundation does not intend to spend from this board-designated endowment (other than amounts appropriated per the board's annual spending rate approval), these amounts could be made available if necessary.

As part of the Foundation's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations become due. The Foundation invests cash in excess of daily requirements in short-term investments and money market funds. Occasionally, the Board of Directors will allocate a portion of any operating surplus to its operating reserve funds, which were \$8,399,977 and \$13,226,805 as of December 31, 2025 and 2024, respectively.

Note 4—Contributions receivable

Contributions receivable as of December 31 are summarized as follows:

	2025	2024
Receivable in less than one year	\$ 5,631,598	\$ 11,857,731
Receivable in one to five years	3,506,786	7,159,336
Receivable thereafter	199,000	210,000
	9,337,384	19,227,067
Less discount for present value	(614,568)	(740,918)
Contributions receivable	<u>\$ 8,722,816</u>	<u>\$ 18,486,149</u>

Future pledge receipts are discounted using an average risk-adjusted discount rate of 9.79% and 6.55% at December 31, 2025 and 2024, respectively.

FOUNDATION FOR THE CAROLINAS
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 5—Investments

The Foundation primarily classifies investments as either short-term or long-term. Short-term investments include marketable securities with maturity dates less than one year, as well as all investments other than marketable securities intended to be liquidated within a year. Long-term investments include marketable securities with maturity dates greater than one year and any cash equivalents managed as part of the long-term investment strategies. Other investments include real estate holdings and interests in partnerships. Investments as of December 31 are summarized as follows:

	2025	2024
Short-term investments:		
Money market funds	\$ 178,854,923	\$ 186,631,188
Bonds and fixed income securities	100,298,031	70,297,431
Total short-term investments	<u>\$ 279,152,954</u>	<u>\$ 256,928,619</u>
Long-term investments:		
Money market funds	\$ 15,182,318	\$ 31,362,771
Equity and marketable securities	2,642,185,598	2,493,139,998
Bonds and fixed income securities	44,711,101	69,256,548
Hedge funds and other private investment funds	1,915,388,562	1,670,954,169
Total long-term investments	<u>\$ 4,617,467,579</u>	<u>\$ 4,264,713,486</u>
Other investments:		
Real estate	\$ 1,090,000	\$ 1,370,000
Closely-held securities	8,646,770	8,646,770
Partnerships	63,941,262	63,738,227
Total other investments	<u>\$ 73,678,032</u>	<u>\$ 73,754,997</u>

Total investments include assets for annuity obligations and other liabilities of \$5,196,446 and \$5,699,957 for 2025 and 2024, respectively. The Foundation maintains its investments with various broker-dealers. The Foundation invests in a variety of investments, which are subject to fluctuations in market values and expose the Foundation to a certain degree of interest and credit risk.

Net investment income for the years ended December 31, 2025 and 2024 consists of interest and dividends and is presented net of related expenses. Net investment gains for the years ended December 31 consist of net realized and unrealized gains and are comprised as follows:

	2025	2024
Net investment gains	\$ 734,182,013	\$ 678,752,434
Less agency funds reclassified to amounts held on behalf of others	(108,142,869)	(70,844,649)
Less change in fair value of annuity obligations	(1,130,142)	(1,026,938)
	<u>\$ 624,909,002</u>	<u>\$ 606,880,847</u>

The Foundation has investments with 27 fund managers, which invest in private investment funds as part of the Foundation's asset allocation. The investment in the private investment funds is an alternative investment strategy with the purpose of increasing the diversity of the Foundation's holdings and is consistent with the Foundation's overall investment objectives.

FOUNDATION FOR THE CAROLINAS

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 5—Investments (continued)

The private investment funds are not traded on an exchange and, accordingly, investments in such funds may not be as liquid as investments in marketable equity or debt securities. The private investment funds may invest in other private investment funds, equity, or debt securities, which may or may not have readily available fair values, and foreign exchange or commodity forward contracts. Management relies on various factors to estimate the fair value of these investments.

Management believes its processes and procedures for valuing investments are effective and its estimate of value is reasonable. However, the factors used by management are subject to change in the near term and, accordingly, investment values and performance can be affected. The effect of these changes could be material to the accompanying consolidated financial statements.

Note 6—Property and equipment, net

The following is a summary of property and equipment as of December 31:

	2025	2024
Land	\$ 3,732,800	\$ 3,732,800
Building and improvements	85,337,648	16,181,152
Furniture and fixtures	11,173,369	9,588,889
Artwork	5,999,799	5,390,419
Construction-in-progress	-	62,218,718
	106,243,616	97,111,978
Less accumulated depreciation	(16,167,816)	(11,381,143)
	<u>\$ 90,075,800</u>	<u>\$ 85,730,835</u>

In June 2013, the Foundation purchased the Carolina Theatre property and entered into a contract to renovate and restore the property. The estimated construction contract costs of the project were \$62,749,876 of which \$61,375,988 has been paid as of December 31, 2025. The Theatre was completed and placed into service on March 31, 2025. The renovation costs were substantially funded by contributions which totaled approximately \$70.7 million and \$64.5 million as of December 31, 2025 and 2024, respectively.

Note 7—Leases

The Foundation leases office space under noncancelable operating lease agreements expiring through September 2029. The leases require monthly rental payments and certain variable payments for common area maintenance, utilities, taxes, insurance, parking, and other operating costs that are not included in the measurement of lease liabilities.

The Foundation determines whether an arrangement is or contains a lease at inception. Right-of-use ("ROU") assets represent the Foundation's right to use an underlying asset for the lease term, and lease liabilities represent the obligation to make lease payments arising from the lease. ROU assets and lease liabilities are recognized at the commencement date based on the present value of future lease payments over the lease term. When an implicit rate is not readily determinable, the Foundation utilizes the risk-free rate in calculating the present value of lease payments.

FOUNDATION FOR THE CAROLINAS
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 7—Leases (continued)

The Foundation recognized operating lease expense of \$864,978 during the year ended December 31, 2025. Rental income recognized from sublease arrangements totaled \$374,113 during the year ended December 31, 2025.

Lease expense for operating leases is recognized on a straight-line basis over the lease term and is included in occupancy and office expenses in the accompanying statements of functional expenses.

Future maturities of operating lease liabilities as of December 31, 2025 are as follows:

Years Ending December 31,

2026	\$	906,187
2027		933,840
2028		729,910
2029		322,205
Total undiscounted cash flows		2,892,142
Less discount for present value		(229,266)
Total operating lease liabilities	\$	<u>2,662,876</u>

The Foundation entered into a noncancelable sublease agreement for a portion of its office space that extends through September 30, 2029. Rental income from the sublease is recognized on a straight-line basis over the term of the sublease. The Foundation remains obligated under the underlying lease agreement. Future minimum rental receipts expected to be received under the noncancelable sublease agreement as of December 31, 2025 are as follows:

Years Ending December 31,

2026	\$	380,913
2027		391,428
2028		402,195
2029		307,809
Total undiscounted cash flows	\$	<u>1,482,345</u>

Required supplemental lease information for the years ended December 31 are as follows:

	2025	2024
Cash flows for operating lease payments	\$ 846,866	\$ -
Right-of-use assets obtained in exchange for new operating lease liabilities	3,273,827	-
Weighted-average remaining lease term for operating leases	3.2 years	-
Weighted average discount rate for operating leases	5.00%	-

FOUNDATION FOR THE CAROLINAS
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 8—Notes receivable, net

The Foundation holds various promissory notes receivable as of December 31:

	2025	2024
1.72% interest payable annually, with principal balance due in December 2023	\$ 410,550	\$ 410,550
3.00% interest payable annually, with principal balance due in November 2024	-	250,000
2.74% interest payable annually, with principal balance due in December 2024	-	138,017
2.26% interest payable annually, with principal balance due in December 2024	-	903,684
4.75% interest payable annually, with principal balance due in February 2028	2,500,000	2,500,000
1.50% interest payable annually, with principal balance due in November 2028	3,366,723	5,000,000
3.00% interest payable annually, with principal balance due in November 2029	250,000	-
2.00% interest payable annually, with principal balance due in February 2030	250,000	-
2.26% interest payable annually, with principal balance due in December 2030	785,981	-
1.00% interest payable annually, with principal balance due in July 2031	2,500,000	2,500,000
1.00% interest payable annually, with principal balance due in July 2031	2,500,000	2,500,000
1.50% interest payable annually, with principal balance due in September 2037	3,256,000	3,256,000
4.50% interest payable annually, with principal balance due in November 2037	200,000	200,000
1.00% interest payable annually, with principal balance due in September 2039	2,500,000	2,500,000
1.00% interest payable annually, with principal balance due in December 2044	1,000,000	1,000,000
1.00% interest payable annually, with principal balance due in January 2050	3,000,000	3,000,000
1.00% interest payable annually, with principal balance due in January 2050	2,000,000	2,000,000
Less allowance for credit losses	(2,509,658)	(1,022,455)
Notes receivable, net	<u>\$ 22,009,596</u>	<u>\$ 25,135,796</u>

FOUNDATION FOR THE CAROLINAS
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 8—Notes receivable, net (continued)

During the years ended December 31, changes in the allowance for credit losses were as follows:

	2025	2024
Balance as of December 31, 2024	\$ 1,022,455	\$ 310,366
Change in expected allowance for credit losses	1,487,203	712,089
Balance as of December 31, 2025	<u>\$ 2,509,658</u>	<u>\$ 1,022,455</u>

Note 9—Grants payable

The following summarizes grants approved and paid and those committed for future payments:

	2025	2024
Grants payable, beginning of year	\$ 82,222,859	\$ 91,334,552
Unconditional grants expensed	876,106,108	869,589,736
Payments made	<u>(838,686,809)</u>	<u>(878,701,429)</u>
Grants payable, end of year	<u>\$ 119,642,158</u>	<u>\$ 82,222,859</u>

Grants are approved and made by the board in accordance with the Foundation's bylaws. Grants and distributions are recorded in the accompanying consolidated financial statements when approved and all conditions have been met. All grants are payable within one year of being approved.

Note 10—Net assets released from restrictions

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by the occurrence of the passage of time or other events specified by the donors as follows for the years ended December 31:

	2025	2024
Purpose or other restriction accomplished	\$ 79,173,284	\$ 138,140,411
Time restriction expired	17,299,562	13,637,664
Release of appropriated endowment amounts	<u>41,883,551</u>	<u>26,984,917</u>
	<u>\$ 138,356,397</u>	<u>\$ 178,762,992</u>

FOUNDATION FOR THE CAROLINAS
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 11—Fair value measurements of asset and liabilities

Fair value is defined as the price the Foundation would receive to sell an investment or pay to transfer a liability in a timely transaction with an independent buyer in the principal market, or in the absence of a principal market, the most advantageous market for the investment or liability. The fair value guidance establishes a three-tier hierarchy to distinguish between: (1) inputs that reflect the assumptions that market participants would use in pricing an asset or liability developed based on market data obtained from sources independent of the reporting entity (observable inputs), and (2) inputs that reflect the reporting entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability developed based on the best information available in the circumstances (unobservable inputs) and to establish classification of fair value measurements for disclosure purposes. Various inputs are used in determining the fair value of the Foundation's financial instruments. The inputs are summarized in the three broad levels listed below:

Level 1 – Quoted prices in active markets that are accessible at the measurement date for identical securities.

Level 2 – Quoted prices in markets that are not considered to be active or financial instruments for which all significant inputs are observable, either directly or indirectly. Money market funds are valued using \$1 for the unit value using the market approach. Fixed income securities are valued on the basis of valuations provided by pricing services, which determines valuations using methods based upon market transactions for comparable securities and various relationships between securities which are generally recognized by institutional traders. If market quotations are not readily available for valuations, assets may be valued by a method the trustee of the fund believes accurately reflects fair value.

Level 3 – Prices or valuations that require using significant unobservable inputs in determining fair value. The inputs into the determination of fair value require significant judgment or estimation by the investment manager. The investment manager uses either the market approach, which generally consists of using comparable market transactions, or the income approach which generally consists of the net present value of estimated future cash flows, adjusted as appropriate for liquidity, credit, market, and/or other risk factors.

The inputs or methodology used for valuing investments are not necessarily an indication of the risk associated with investing in those investments.

FOUNDATION FOR THE CAROLINAS
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 11—Fair value measurements of asset and liabilities (continued)

The following table summarizes the valuation of the Foundation's financial assets and liabilities measured at fair value as of December 31, 2025 based on the level of input utilized to measure fair value:

<u>Description</u>	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
<i>Measurement at fair value on a recurring basis:</i>				
Investments:				
Money market funds	\$ 194,037,241	\$ 194,037,241	\$ -	\$ -
Equity and marketable securities:				
U.S. large-cap	123,861,898	123,861,898	-	-
U.S. mid-cap	16,118,780	16,118,780	-	-
U.S. small-cap	11,115,900	11,115,900	-	-
International developed	8,271,251	8,271,251	-	-
Emerging markets	1,301,933	1,301,933	-	-
Exchange traded funds	2,295,448,844	2,295,448,844	-	-
Mutual funds	182,960,100	182,960,100	-	-
Diversifying assets	1,542,340	1,542,340	-	-
Real asset funds	1,564,552	1,564,552	-	-
Bonds and fixed income securities:				
Government and agency	24,471,707	-	24,471,707	-
Mortgage backed securities	18,260,820	-	18,260,820	-
Corporate obligations	57,565,504	-	57,565,504	-
Exchange traded funds	13,304,303	13,304,303	-	-
Mutual funds	31,406,798	31,406,798	-	-
	2,981,231,971	2,880,933,940	100,298,031	-
Hedge funds	145,005,014	-	-	-
Other private investment funds	1,770,383,548	-	-	-
Total investments	<u>\$ 4,896,620,533</u>	<u>\$ 2,880,933,940</u>	<u>\$ 100,298,031</u>	<u>\$ -</u>
Contributions receivable	<u>\$ 8,722,816</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 8,722,816</u>
Contributed securities held for sale	<u>\$ 1,307,145</u>	<u>\$ 1,307,145</u>	<u>\$ -</u>	<u>\$ -</u>
Beneficial interest in trust	<u>\$ 13,585,185</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 13,585,185</u>
Annuity obligations	<u>\$ 5,196,446</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,196,446</u>

(*) In accordance with ASC Subtopic 820-10, certain investments that are measured at fair value using the net asset per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

FOUNDATION FOR THE CAROLINAS
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 11—Fair value measurements of asset and liabilities (continued)

<u>Description</u>	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
<i>Measurement at fair value on a nonrecurring basis:</i>				
Other investments:				
Real estate	\$ 1,090,000	\$ -	\$ -	\$ 1,090,000
Closely-held securities	8,646,770	-	-	8,646,770
Partnerships	63,941,262	-	-	63,941,262
Total other investments	<u>\$ 73,678,032</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 73,678,032</u>

The following table summarizes the valuation of the Foundation's financial assets and liabilities measured at fair value as of December 31, 2024 based on the level of input utilized to measure fair value:

<u>Description</u>	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
<i>Measurement at fair value on a recurring basis:</i>				
Investments:				
Money market funds	\$ 217,993,959	\$ 217,993,959	\$ -	\$ -
Equity and marketable securities:				
U.S. large-cap	222,032,253	222,032,253	-	-
U.S. mid-cap	16,138,644	16,138,644	-	-
U.S. small-cap	11,922,300	11,922,300	-	-
International developed	7,912,700	7,912,700	-	-
Emerging markets	4,172,814	4,172,814	-	-
Exchange Traded Funds	2,081,702,617	2,081,702,617	-	-
Mutual funds	130,914,151	130,914,151	-	-
Diversifying assets	1,792,879	1,792,879	-	-
Real asset funds	16,551,640	16,551,640	-	-
Bonds and fixed income securities:				
Government and agency	24,017,814	-	24,017,814	-
Mortgage backed securities	16,282,931	-	16,282,931	-
Corporate obligations	52,886,972	-	52,886,972	-
Exchange Traded Funds	3,626,230	3,626,230	-	-
Mutual funds	42,740,032	42,740,032	-	-
	2,850,687,936	2,757,500,219	93,187,717	-
Hedge funds	124,189,545	-	-	-
Other private investment funds	1,546,764,624	-	-	-
Total investments	<u>\$ 4,521,642,105</u>	<u>\$ 2,757,500,219</u>	<u>\$ 93,187,717</u>	<u>\$ -</u>
Contributions receivable	<u>\$ 18,486,149</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 18,486,149</u>
Contributed securities held for sale	<u>\$ 5,892,478</u>	<u>\$ 5,892,478</u>	<u>\$ -</u>	<u>\$ -</u>
Beneficial interest in trust	<u>\$ 12,901,442</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 12,901,442</u>
Annuity obligations	<u>\$ 5,699,957</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,699,957</u>

(*) In accordance with ASC Subtopic 820-10, certain investments that are measured at fair value using the net asset per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

FOUNDATION FOR THE CAROLINAS
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 11—Fair value measurements of asset and liabilities (continued)

<u>Description</u>	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
<i>Measurement at fair value on a nonrecurring basis:</i>				
Other investments:				
Real estate	\$ 1,370,000	\$ -	\$ -	\$ 1,370,000
Closely-held securities	8,646,770	-	-	8,646,770
Partnerships	63,738,227	-	-	63,738,227
Total other investments	<u>\$ 73,754,997</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 73,754,997</u>

For assets and liabilities measured at fair value on a recurring basis using significant unobservable inputs (Level 3) during the period, the following tables provide a reconciliation of beginning and ending balances for the years ended December 31:

<u>Fair Value Measurements at December 31, 2025</u>	<u>Beneficial Interest in Trust</u>	<u>Contributions Receivable</u>	<u>Annuity Obligations</u>
Beginning balance	\$ 12,901,442	\$ 18,486,149	\$ 5,699,957
Investment return, net	683,743	-	1,379,937
Expenses	-	-	(112,149)
Contributions	-	3,340,000	-
Payments of promises to give	-	(13,229,683)	-
Payments to beneficiaries	-	-	(2,344,319)
Actuarial adjustments	-	-	573,020
Change in present value of estimated future cash flows	-	126,350	-
Ending balance	<u>\$ 13,585,185</u>	<u>\$ 8,722,816</u>	<u>\$ 5,196,446</u>

<u>Fair Value Measurements at December 31, 2024</u>			
Beginning balance	\$ 11,136,225	\$ 30,161,499	\$ 6,204,508
Investment return, net	1,765,217	-	1,312,929
Expenses	-	-	(124,707)
Contributions	-	2,488,500	-
Payments of promises to give	-	(14,736,682)	-
Payments to beneficiaries	-	-	(1,532,504)
Actuarial adjustments	-	-	(160,269)
Change in present value of estimated future cash flows	-	572,832	-
Ending balance	<u>\$ 12,901,442</u>	<u>\$ 18,486,149</u>	<u>\$ 5,699,957</u>

FOUNDATION FOR THE CAROLINAS
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 11—Fair value measurements of asset and liabilities (continued)

For assets and liabilities measured at fair value on a nonrecurring basis using significant unobservable inputs (Level 3) during the period, the following table provides a reconciliation of beginning and ending balances for the years ended December 31, 2025 and 2024, respectively

	Real Estate	Closely-Held Securities	Partnerships
Year Ended December 31, 2025			
Beginning of year	\$ 1,370,000	\$ 8,646,770	\$ 63,738,227
Contributions	1,175,000	-	8,351,347
Value adjustments	(196,285)	-	5,343,193
Sales of investments	(1,258,715)	-	(13,491,505)
End of year	<u>\$ 1,090,000</u>	<u>\$ 8,646,770</u>	<u>\$ 63,941,262</u>
Year Ended December 31, 2024			
Beginning of year	\$ 1,477,000	\$ 16,094,959	\$ 64,089,264
Contributions	605,000	-	11,190,000
Value adjustments	-	1,796,506	987,445
Sales of investments	(712,000)	(9,244,695)	(12,528,482)
End of year	<u>\$ 1,370,000</u>	<u>\$ 8,646,770</u>	<u>\$ 63,738,227</u>

For entities that calculate the net asset value per share (or its equivalent), the following table provides information about the probability of investments being sold at amounts different from the net asset value per share for the year ended December 31, 2025:

	Fair Value	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Asset allocator ^(a)	\$ 1,554,077,564	\$ -	daily, annually	daily - 180 days
Multi-strategy hedge funds ^(b)	132,236,682	-	quarterly	30-65 days
Equity long/short hedge funds ^(c)	10,751,675	-	qtrly, annually	30-90 days
Credit long/short hedge funds ^(d)	2,016,657	-	annually	100 days
Private equity ^(e)	132,065,337	27,240,750	none	none
Real assets ^(f)	35,713,394	12,872,283	none	none
Private debt ^(g)	48,527,253	59,151,570	none	none
	<u>\$ 1,915,388,562</u>	<u>\$ 99,264,603</u>		

- (a) This category manages funds structured as private investment partnerships. Funds are invested with a long-term time horizon, utilizing allocations to global equity, fixed income, commodities, long/short equity hedge funds, credit/special situations, absolute return hedge funds, and hedged/opportunistic funds. The fair values of the investments in this category have been estimated using the net asset value per share of the investments.
- (b) This category invests in hedge funds that pursue multiple strategies to diversify risks and reduce volatility. Funds incorporate a multi-strategy approach within the credit space, as well as utilizing convertible arbitrage, risk arbitrage, equity long/short (fundamental and quantitative), distressed debt, pairs trading, private placements, global macro, commodities, real estate, reinsurance, and capital structure arbitrage. The fair values of the investments in this category have been estimated using the net asset value per share of the investments.

FOUNDATION FOR THE CAROLINAS

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 11—Fair value measurements of asset and liabilities (continued)

- (c) This category includes investments in hedge funds that invest both long and short, with a substantial bias toward long-equity exposure, utilizing domestic, global, European, and Asian-focused strategies. The fair values of the investments in this category have been estimated using the net asset value per share of the investments.
- (d) This category includes investment in credit strategies, both long and short across the global markets, and occur across the quality spectrum with a focus on below investment-grade and distressed credit. This category will invest across primarily liquid investments but will take advantage of less liquid situations when presented with an appropriate return and risk tradeoff. The fair values of the investments in this category have been estimated using the net asset value per share of the investments.
- (e) This category includes funds that invest in venture capital, buyout, and emerging market funds. Funds invested in this category are very long-term in nature with investment lives of 12 to 15 years and are considered illiquid until distributions are achieved with limited secondary market for interests. Additionally, this category includes funds managed by tenured distressed managers, representing the full spectrum of distressed investment approaches, including short-term and medium-term trading strategies.
- (f) This category includes several real estate funds that invest across strategies such as debt origination, secondary debt or securities mispriced relative to underlying real estate values, income-oriented equity, and value-added equity, as well as office properties in major metropolitan areas of the U.S. distributions from the funds will be received as the underlying investments of the funds are liquidated. Funds invested in this category are long-term in nature with investment lives of 6 to 10 years. The category also includes funds that invest primarily in oil and natural gas exploration and production companies; however, the funds may also invest in companies servicing these businesses, such as energy infrastructure companies.
- (g) This category invests in various types of private debt instruments, defined in part as direct lending to non-public businesses and private equity firms, distressed credit trading and restructuring, mezzanine financing, and special situations. The strategy invests globally, with diversification across investment deals and companies of varying sizes and credit quality, as well as varying seniority in the capital structure. This strategy is considered generally illiquid until distributions are achieved, with a limited secondary market for interests. Funds invested in this category are long-term in nature with investment lives of 7 to 12 years.

Note 12—Retirement plans

The Foundation provides an age-graded 403(b) plan that covers all eligible employees, as defined. The Foundation makes contributions on behalf of each employee based on age. The Foundation also provides a supplemental 403(b) plan that covers all employees and employees may make elective deferrals out of salary. The Foundation also maintains a non-qualified 457(b) plan for employees who are unable to maximize employer contributions to the qualified 403(b) plan due to annual contribution limits under Section 415.

Foundation contributions to these plans were \$2,369,117 and \$2,233,739 for the years ended December 31, 2025 and 2024, respectively.

FOUNDATION FOR THE CAROLINAS

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 13—Endowment net assets

The Foundation's endowment consists of approximately 840 individual funds established for a variety of purposes including both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. Net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law – The Board of Directors of the Foundation has interpreted current law, Uniform Prudent Management of Institutional Funds Act of 2006 ("UPMIFA"), as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulation to the contrary. As a result of this interpretation, the Foundation retains in perpetuity: (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. Donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by UPMIFA. The Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the institution and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and appreciation of investments
- Other resources of the institution
- The investment policies of the institution

Endowment net assets consist of the following:

	Without Donor Restrictions	With Donor Restrictions	Total
December 31, 2025			
Board-designated endowment funds	\$ 46,762,944	\$ -	\$ 46,762,944
Donor-restricted endowment funds:			
Original donor restricted gift amount and amounts required to be maintained in perpetuity by donor	-	769,195,218	769,195,218
Accumulated investment gains	-	221,583,655	221,583,655
	<u>\$ 46,762,944</u>	<u>\$ 990,778,873</u>	<u>\$ 1,037,541,817</u>
December 31, 2024			
Board-designated endowment funds	\$ 42,010,226	\$ -	\$ 42,010,226
Donor-restricted endowment funds:			
Original donor restricted gift amount and amounts required to be maintained in perpetuity by donor	-	742,018,702	742,018,702
Accumulated investment gains	-	131,440,281	131,440,281
	<u>\$ 42,010,226</u>	<u>\$ 873,458,983</u>	<u>\$ 915,469,209</u>

FOUNDATION FOR THE CAROLINAS
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 13—Endowment net assets (continued)

Changes in endowment net assets are as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
<u>Year Ended December 31, 2025</u>			
Beginning endowment net assets	\$ 42,010,226	\$ 873,458,983	\$ 915,469,209
Investment return, net	6,974,070	134,353,127	141,327,197
Contributions	-	24,850,314	24,850,314
Appropriation of endowment assets for expenditure	-	(37,604,609)	(37,604,609)
Other changes:			
Administrative fees and expenses	(650,777)	(4,278,942)	(4,929,719)
Distributions per spending policy	(1,570,575)	-	(1,570,575)
Ending endowment net assets	<u>\$ 46,762,944</u>	<u>\$ 990,778,873</u>	<u>\$ 1,037,541,817</u>
<u>Year Ended December 31, 2024</u>			
Beginning endowment net assets	\$ 39,204,595	\$ 576,938,026	\$ 616,142,621
Investment return, net	3,889,910	107,586,183	111,476,093
Contributions	-	215,919,691	215,919,691
Appropriation of endowment assets for expenditure	-	(22,972,408)	(22,972,408)
Other changes:			
Administrative fees and expenses	(345,990)	(4,012,509)	(4,358,499)
Distributions per spending policy	(738,289)	-	(738,289)
Ending endowment net assets	<u>\$ 42,010,226</u>	<u>\$ 873,458,983</u>	<u>\$ 915,469,209</u>

Funds with Deficiencies – From time to time, certain donor-restricted endowment funds may have fair values less than the amount required to be maintained by donors or by law (underwater endowments). The Foundation has interpreted UPMIFA to permit spending from underwater endowments in accordance with prudent measures required under law.

At December 31, 2025 and 2024, funds with deficiencies of \$1,446,142 and \$2,022,889, respectively, were reported in net assets with donor restrictions.

	2025	2024
Fair value of underwater endowment funds	\$ 21,011,690	\$ 29,595,217
Original endowment gift amount	22,457,832	31,618,106
Deficiencies of underwater endowment funds	<u>\$ (1,446,142)</u>	<u>\$ (2,022,889)</u>

Return Objectives and Risk Parameters – The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds the Foundation must hold in perpetuity or for a donor-specified period as well as board-designated funds. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of a weighted benchmark composed of 30.0% of the Russell 3000 Index, 15.0% of the MSCI EAFE Index, 5.0% of the MSCI Emerging Markets Index, 15.0% of the Private Equity Composite, 5.0% of the Private Debt Composite, 15.0% of the Bloomberg Barclays US Aggregate Index, 10.0% of the HFRI Fund of Funds Composite Index, 5.0% of a Private Real Assets Composite, while assuming a moderate level of investment risk.

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DECEMBER 31, 2025 AND 2024

Note 13—Endowment assets (continued)

The Foundation expects its endowment funds, over a full market cycle (5 years), to provide an average annual real rate of return, net of fees, equal to or greater than spending, administrative fees, and inflation (Consumer Price Index + 6%). Actual returns in any given year may vary from this amount.

Strategies Employed for Achieving Objectives – To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places emphasis on investment in global equities, global fixed income, real assets, and diversifying strategies in a 63-14-8-15 percent ratio to achieve its long-term objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy – For the years ended December 31, 2025 and 2024, the Foundation and its supporting organizations' policy for the endowment funds, including board-designated endowments, is to spend up to a maximum of 4.25% of the average daily fair value over the prior three years through the calendar year preceding the fiscal year in which the distribution is planned.

In establishing these policies, the Foundation considered the expected return on its endowment. Accordingly, the Foundation expects the current spending policy to allow its endowment to maintain its purchasing power by growing at a rate equal to planned payouts. Additional real growth will be provided through new gifts and any excess investment return.

Note 14—Loans payable

On February 26, 2020, the Foundation entered into two loan agreements with a financial institution. The first agreement is a term loan with maximum borrowings up to \$6,000,000. Principal plus accrued interest was repaid in full at maturity on February 26, 2024. Outstanding borrowings under this agreement totaled \$0- as of December 31, 2025 and 2024.

The second agreement is a term loan with maximum borrowings up to \$5,000,000. Principal plus accrued interest is due in full at maturity on February 26, 2030. Outstanding borrowings under this agreement totaled \$4,359,135 and \$4,513,124 as of December 31, 2025 and 2024, respectively.

Future minimum maturities of long-term debt are as follows:

2026	\$	198,910
2027		209,774
2028		221,233
2029		233,317
2030		3,495,901
	\$	<u>4,359,135</u>

FOUNDATION FOR THE CAROLINAS
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024

Note 15—Concentration of credit risk and other concentrations

The Foundation places its cash and cash equivalents on deposit with financial institutions in the United States of America. The Federal Deposit Insurance Corporation ("FDIC") covers \$250,000 for substantially all depository accounts. The Foundation from time to time may have amounts on deposit in excess of the insured limits.

A substantial amount of the Foundation's support is generated through contributions and pledges from other organizations or individuals, primarily in Charlotte, North Carolina and the surrounding area. Changes in economic conditions can directly affect a donor's ability and willingness to make future contributions to the Foundation. Also the limited geographic area in which the Foundation's contributors reside, increases the Foundation's exposure to certain business concentrations. Approximately 39% and 51% of outstanding contributions receivable as of December 31, 2025 and 2024, respectively, are from four donors.

Note 16—Related party transactions

Contribution revenue from the Foundation's Board of Directors totaled approximately \$16,900,000 and \$628,000 for the years ended December 31, 2025 and 2024, respectively.

Note 17—Subsequent events

The Foundation has evaluated subsequent events through September 23, 2026, in connection with the preparation of these consolidated financial statements, which is the date the consolidated financial statements were available to be issued.